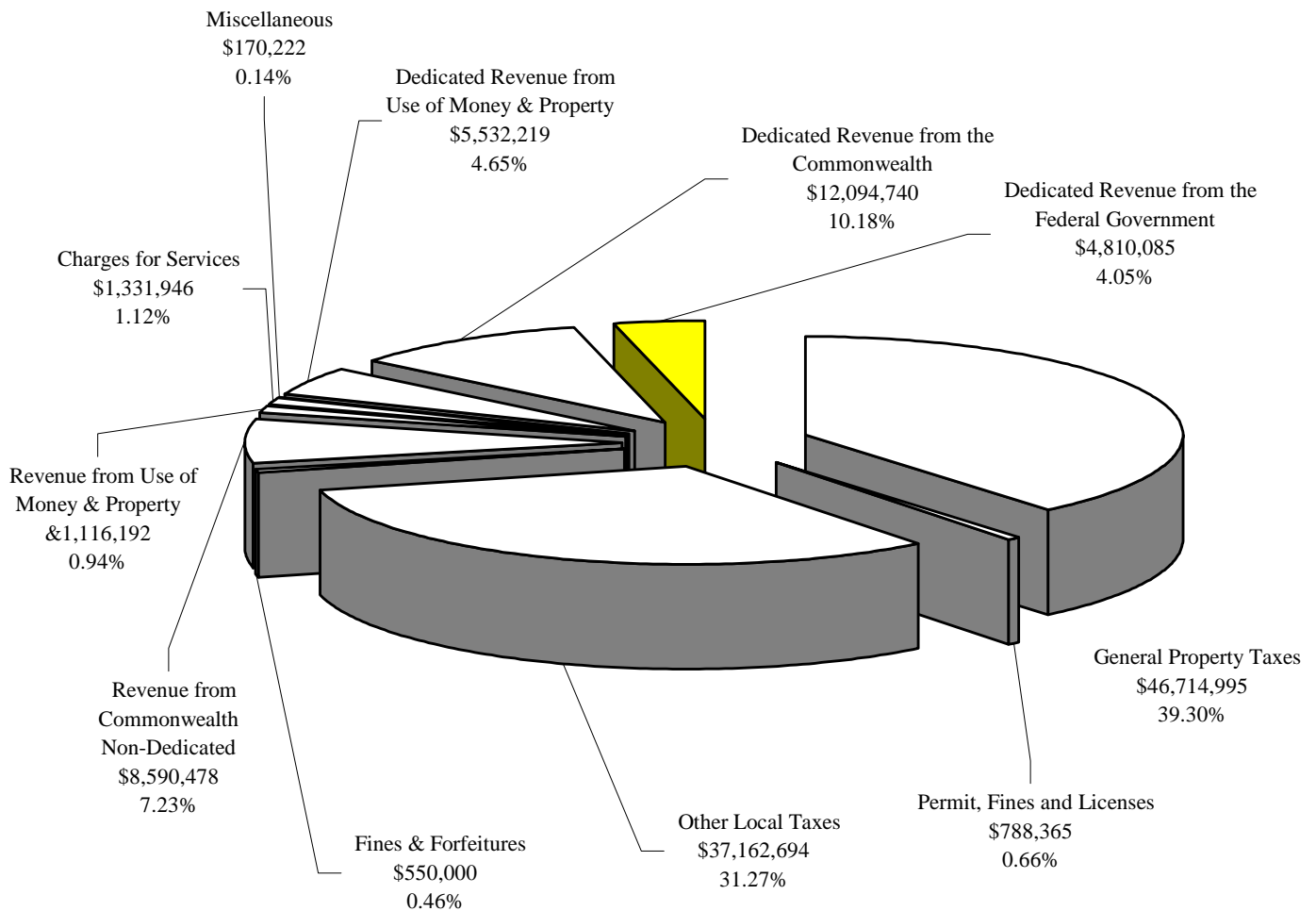


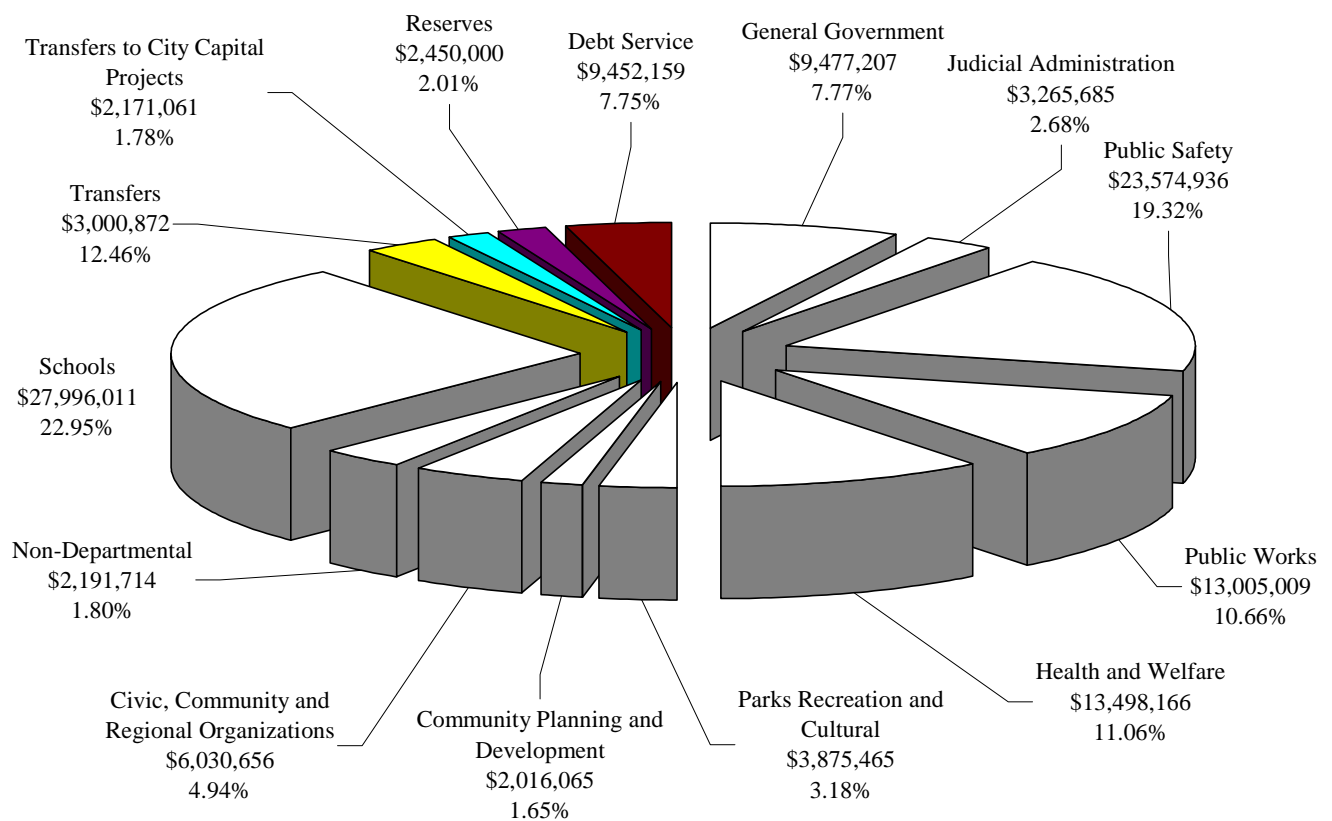


FY 2004 REVENUES \$118,861,936





FY 2004 EXPENDITURES, RESERVES AND TRANSFERS \$122,005,006





GENERAL FUND FINANCIAL SUMMARY

	Actual FY 2002	Adopted FY 2003	Revised Estimate FY 2003	Manager's Proposed FY 2004	Adopted FY 2004
UNDESIGNATED BEGINNING BALANCE	\$16,942,308	\$13,969,007	\$17,607,967 ¹	\$17,025,507 ⁶	\$14,552,324
Carryforward of FY 2003 Contingency	\$0	\$0	\$0	\$0	\$222,010
UNDESIGNATED BEGINNING BALANCE	\$16,942,308	\$13,969,007	\$17,607,967	\$17,025,507	\$14,774,334
REVENUES & USE OF FUND BALANCE					
REVENUES					
Non-dedicated Revenue	\$92,470,186	\$93,569,117	\$93,124,475	\$97,141,939	\$96,424,892
Dedicated Revenue	22,908,218	24,127,864	25,242,663	22,478,441	22,437,044
TOTAL REVENUES	\$115,378,404	\$117,696,980 ³	\$118,367,138	\$119,620,380	\$118,861,936
Use of Fund Balance	\$0	\$1,241,619 ²	\$2,084,301 ²	\$2,671,061 ⁴	\$2,921,061
TOTAL REVENUES & USE OF FUND BALANCE	\$115,378,404	\$118,938,599	\$120,451,439	\$122,291,441	\$121,782,997
EXPENSES					
Operating - Departmental	\$62,895,287	\$67,793,570	\$72,369,609	\$67,039,974	\$68,712,532
Operating - Non-Departmental	8,524,121	7,828,393	10,442,380	9,284,943	8,222,370
Transfers To Other Funds	3,060,372	3,414,391		3,807,652	3,000,872
Debt Service - General Fund	5,176,034	5,589,200	8,481,000	4,975,256	9,452,159
Schools - Operations	27,919,291	27,025,411	27,025,411	27,996,011	27,996,011
Schools - Debt Service	3,586,678	4,401,015	0	4,816,544	0
Reserves					
Economic Development	1,268,141	300,000	300,000	250,000	250,000
Downtown Development	0	0	0	500,000	500,000
Health Insurance	0	195,000	195,000	0 ⁵	0
Snow, Streets & Bridges	0	250,000	276,118	500,000	500,000
Contingencies	0	1,200,000	666,887 ⁴	1,200,000	1,200,000
TOTAL EXPENDITURES	\$112,429,924	\$117,996,980 ³	\$119,756,405	\$120,370,380	\$119,833,944
TRANSFER TO CAPITAL FUNDS					
City Capital Projects Fund	\$1,548,442	\$2,189,167	\$3,528,667	\$1,921,061	\$2,171,061
Schools Capital Projects Fund	300,000	0	0	0	0
TOTAL TRANSFER TO CAPITAL	\$1,848,442	\$2,189,167	\$3,528,667	\$1,921,061	\$2,171,061
TOTAL EXPENDITURES, RESERVES & TRANSFERS	\$114,278,366	\$120,186,147	\$123,285,072	\$122,291,441	\$122,005,006
FUND BALANCE	\$18,042,347	\$12,721,459	\$14,774,334	\$17,025,507	\$14,552,325
USE OF FUND BALANCE	\$0	\$0	(\$222,010)	(\$2,671,061) ⁴	(\$2,921,061)
REMAINING FUND BALANCE	\$18,042,347	\$12,721,459	\$14,552,324	\$14,354,446	\$11,631,264

(1) Fund Balance: Audited Fund Balance \$18,042,347 plus encumbrances \$438,416 = \$18,480,763 - \$872,796 (designated fund balance) = \$17,607,967

(2) Use of Fund Balance:	Adopted	Third Quarter
Not for Profit Reserve	\$561,881	\$561,881
Court Facilities Reserve	100,000	100,000
Funding from other designations	579,738	579,738
Funding from Economic Development	0	550,000
Funding from Information Technology	0	292,682
	\$1,241,619	\$2,084,301

(3) Revenues and expenditures vary by \$300,000 for funding from undesignated fund balance as allowed in the fund balance policy for one time expenditures . RV

(4) Revenues and expenditures vary for funding from undesignated fund balance as allowed in the fund balance policy for one time expenditures.

	Proposed	Final
Total Use of Fund Balance FY 2004 Pay as you go capital	\$1,921,061	\$1,921,061
Downtown Development	500,000	500,000
Snow, Streets & Bridges	250,000	250,000
Contingency funding	0	0
Monument Terrace	0	250,000
	\$2,671,061	\$2,921,061
Beginning Fund Balance	\$17,025,507	\$14,552,324
Ending Fund Balance	\$14,354,446	\$11,631,264
Use of Fund Balance	-\$2,671,061	-\$2,921,061

(5) Funding for this reserve is included in Operating-Departmental in FY 2004

(6) Beginning fund balance based upon ending fund balance of FY 2003 Revised Estimate as of December 31, 2002. The revised FY 2003 estimate reflects Third Quarter revenue and expenditure adjustments.



REVENUE SUMMARY BY CATEGORY

	Actual FY 2002	Adopted FY 2003	Revised Estimate FY 2003	Manager's Proposed FY 2004	Adopted FY 2004
NON-DEDICATED REVENUE					
General Property Taxes	\$42,649,267	\$49,358,190	\$44,444,759	\$46,434,840	\$46,714,995
Other Local Taxes	36,882,900	36,708,271	36,302,860	37,905,502	37,162,694
Permit, Fines and Licenses	726,922	592,125	649,590	767,365	788,365
Fines & Forfeitures	777,254	745,000	550,300	735,000	550,000
Revenue from Use of Money & Property	1,309,134	1,530,065	1,039,845	1,165,565	1,116,192
Charges for Services	1,335,739	1,238,314	1,221,146	1,324,094	1,331,946
Miscellaneous	328,539	166,005	167,783	170,322	170,222
Revenue from the Commonwealth					
Non-Categorical Aid	8,460,431	3,231,147	8,748,192	8,639,251	8,590,478
TOTAL NON-DEDICATED REVENUE	\$92,470,186	\$93,569,117	\$93,124,475	\$97,141,939	\$96,424,892
DEDICATED REVENUE					
Revenue from Use of Money & Property	\$33,321	\$0	\$0	\$0	\$0
Charges for Services	1,668,843	1,851,186	1,710,146	1,835,688	1,839,688
Miscellaneous	2,802,610	3,321,965	3,375,305	2,964,667	2,985,570
Interfund Transfers	326,643	324,095	745,219	781,961	706,961
Revenue from the Commonwealth					
Categorical Aid-State Shared Expenditures	2,481,698	2,337,074	2,214,935	2,213,993	2,213,993
Categorical Aid	10,693,413	10,289,461	10,958,725	9,872,047	9,880,747
Categorical Aid-Grants	0	264,157	265,461	0	0
Revenue from the Federal Government					
Federal Direct Categorical Aid	0	80,000	80,000	0	0
Federal Categorical Aid Pass Thru	4,901,690	5,215,267	5,370,118	4,810,085	4,810,085
Federal Categorical Aid - Grants	0	444,659	522,754	0	0
TOTAL DEDICATED REVENUE	\$22,908,218	\$24,127,864	\$25,242,663	\$22,478,441	\$22,437,044
TOTAL REVENUES	\$115,378,404	\$117,696,980	\$118,367,138	\$119,620,380	\$118,861,936



Non-Dedicated

REVENUE DETAIL

	Actual FY 2002	Adopted FY 2003	Revised Estimate FY 2003	Manager's Proposed FY 2004	Adopted FY 2004
NON-DEDICATED REVENUE					
General Property Taxes					
Current Real Property	\$29,949,905	\$30,702,664	\$30,896,604	\$32,585,364	\$32,867,519
Real Property Tax Relief Program	(449,696)	(489,547)	(485,339)	(499,899)	(499,899)
Real Property Housing Rehab Program	(293,934)	(305,692)	(281,735)	(287,369)	(287,369)
Delinquent Real Property Taxes	575,073	710,668	800,000	800,000	800,000
Current Public Service Corporation (PSC)	2,217,979	2,281,784	2,415,919	2,488,396	2,488,396
Delinquent Tax -PSC	876	0	0	0	0
Current Personal Property-Local portion	9,865,140	15,588,313	10,195,710	10,443,148	10,443,148
Delinquent Personal Property Tax	136,998	240,000	240,000	240,000	240,000
Recovery of Charged off taxes	4,818	0	5,600	5,200	5,200
Penalty/Interest Delinquent Tax-PSC	2,724	0	2,000	0	0
Penalty on Delinquent Tax	0	0	513,500	513,500	513,500
Interest on Delinquent Tax	0	0	136,500	136,500	136,500
Interest Demolition Billings on Real Property Billings	9,676	10,000	6,000	10,000	8,000
Penalty/Interest Delinquent Tax	629,709	620,000	0	0	0
Total General Property Taxes	42,649,267	49,358,190	44,444,759	46,434,840	46,714,995
Other Local Taxes					
Local Sales Tax	11,905,178	11,210,857	11,058,744	11,055,208	11,086,528
Utility Consumption Tax Electric	3,471,879	3,555,237	3,655,634	3,706,292	3,728,747
Utility Consumption Tax Gas	588,912	762,131	819,501	749,559	726,604
Utility Tax Telephone	1,012,166	1,122,475	1,026,551	1,034,297	1,047,082
Utility Tax Cellular	786,052	858,596	920,336	979,389	1,012,369
Right of Way Fees	324,629	320,000	320,000	320,000	320,000
Business Licenses	6,115,395	6,332,811	6,200,335	5,903,148	5,913,683
Electric Consumption Tax	329,189	272,659	300,000	272,659	290,000
Gas Consumption Tax	35,714	69,087	40,615	50,000	37,366
Delinquent Business License	48,878	60,000	75,000	45,000	45,000
Recovery of Business License	0	0	200	0	0
Penalty on Business License	32,263	30,000	30,000	30,000	30,000
Franchise License Tax Cablevision	550,382	530,000	550,000	550,000	550,000
Franchise License Tax MCI	4,027	4,027	4,027	4,027	4,027
Franchise License Tax Sprint	500	500	500	500	500
Motor Vehicle Licenses	1,248,753	1,269,057	1,269,057	1,269,057	1,269,057
Bank Stock Taxes	1,074,795	978,765	677,392	1,074,794	677,392
Recordation Taxes - City	277,907	275,864	325,000	290,000	300,000
Probate Taxes	31,813	20,000	23,000	23,000	23,000
Tobacco Taxes	553,676	522,106	522,106	1,542,106	1,202,106
Amusement Taxes	285,755	250,000	280,000	280,000	280,000
Penalty/Interest-Amusement Tax	2,420	2,000	12,000	2,000	2,000
Lodging Taxes	1,267,646	1,150,000	1,200,000	1,270,000	1,270,000
Penalty/Interest-Lodging Tax	10,040	4,000	500	2,000	2,000
Meal Tax	6,872,160	7,078,099	6,962,362	7,422,466	7,315,233
Penalty/Interest-Meals Tax	52,771	30,000	30,000	30,000	30,000
Total Other Local Taxes	36,882,900	36,708,271	36,302,860	37,905,502	37,162,694



Non-Dedicated

REVENUE DETAIL CONTINUED

	Actual FY 2002	Adopted FY 2003	Revised Estimate FY 2003	Manager's Proposed FY 2004	Adopted FY 2004
<u>Permits, Privilege Fees and Licenses</u>					
Animal Licenses	11,397	13,000	13,000	13,000	13,000
Bicycle Licenses	163	200	200	200	200
Permit Parking Fees	2,317	2,000	2,000	2,000	2,000
Land Disturbing Fees	37,296	18,000	25,000	18,000	25,000
Excavation Fees	8,009	10,000	9,000	9,000	9,000
Transfer Fees	2,182	2,000	2,000	2,000	2,000
Zoning Fees-Inspections	14,730	14,000	400	2,400	2,400
Legal Notice Advertising	950	1,000	600	600	600
Site Plans - Planning	15,655	17,000	17,000	17,000	17,000
Building Plan Review	0	0	32,465	55,000	55,000
Conditional Use Permits	5,098	3,000	5,000	3,000	3,000
Re - Zoning Fees-Planning	14,568	3,500	3,500	3,500	3,500
Subdivision Plats	9,925	7,000	14,000	10,000	10,000
Inspection Permit Fee Building	386,353	300,000	320,000	440,000	440,000
Inspection Permit Fee Electric	18,070	20,000	18,000	20,000	18,000
Inspection Permit Fee Plumbing	6,293	6,500	6,500	6,500	6,500
Inspection Permit Fee Mechanical	(618)	10,000	15,000	10,000	10,000
Inspection Permit Fee Signs	6,650	8,625	8,625	8,625	8,625
Demolition Fees	16,925	10,000	13,000	10,000	10,000
False Alarm Service Assessment	109,751	75,000	75,000	75,000	75,000
Alarm Permit Fees	48,600	53,000	45,000	45,000	45,000
Concealed Weapons Permits	3,090	3,000	6,000	2,000	2,000
Adjacent Property Notification Fee	982	1,000	1,000	240	240
Taxicab Application Fees	5,550	6,000	6,000	6,000	6,000
Elevator Permits	0	5,000	8,000	0	21,000
Precious Metal Permits	800	800	800	800	800
Miscellaneous Permits Fees Licenses	2,186	2,500	2,500	7,500	2,500
Total Permits, Privilege Fees and Licenses	726,922	592,125	649,590	767,365	788,365
<u>Fines & Forfeitures</u>					
Court Fines and Forfeitures	582,003	560,000	400,000	560,000	400,000
Criminal Court Fees	28,760	30,000	20,000	20,000	20,000
Parking Fines	165,938	155,000	130,000	155,000	130,000
Weed Ordinance Fines	553	0	300	0	0
Total Fines & Forfeitures	777,254	745,000	550,300	735,000	550,000
<u>Revenue from Use of Money and Property</u>					
Interest on Investments	553,694	720,000	300,000	300,000	300,000
Interest -City Capital	56,518	0	20,000	0	0
Interest-School Capital	17,322	0	16,000	0	0
Interest-School Operating	83,779	0	17,037	0	0
Interest - AIM City Capital	50,068	190,000	190,000	190,000	190,000
Interest-BANS	0	3,500	0	46,609	0
Interest -AIM School Capital	84,841	103,682	19,825	72,253	77,889
General Government Property Rent	193,058	244,349	220,548	302,168	293,768
Public Service Property Rent	33,464	30,464	30,464	30,464	30,464
Public Works Property Rent	6,000	6,000	6,000	6,000	6,000
Human Service Property Rent	108,333	100,000	100,000	100,000	100,000
Cultural & Recreation Property Rent	15,070	15,070	15,071	15,071	15,071
Prop Rental Stadium	20,328	18,000	18,000	8,000	8,000
Prop Rental Market	85,271	98,000	86,000	95,000	95,000
Concessions-Rent/Commissions.	1,388	1,000	900	0	0
Total Revenue from Use of Money and Property	1,309,134	1,530,065	1,039,845	1,165,565	1,116,192



Non-Dedicated

REVENUE DETAIL CONTINUED

	Actual FY 2002	Adopted FY 2003	Revised Estimate FY 2003	Manager's Proposed FY 2004	Adopted FY 2004
Charges for Services					
Collection & Tax Lien Fees	53,852	38,000	58,000	45,000	45,000
Payroll Deduction Fees	9,276	8,320	9,500	9,500	9,500
Sheriff's Fee \$5 Courtroom Services	0	75,000	27,000	27,000	32,000
Fees for Court Officers	7,244	7,244	10,396	7,244	10,396
Non Consecutive Jail Fee	0	0	1,000	1,000	1,000
Commonwealth Attorney Fees	4,385	3,700	3,700	3,700	3,700
Fire Prevention Fees	2,100	2,750	1,900	1,850	1,850
Ambulance Service Fees	1,096,579	975,000	975,000	1,100,000	1,100,000
Recovery of Delinquent Ambulance Fees	109,347	50,000	80,000	70,000	70,000
Police Funeral Procession Fee	50	300	50	300	0
Criminal Records Check	3,675	2,500	4,500	4,500	4,500
Swimming Pool Fees	22,138	30,000	26,000	30,000	30,000
Sale of Landbooks	4,489	0	1,100	0	0
Sale of GIS Products	7,122	10,000	3,000	4,000	4,000
Charges for Demolition	15,483	35,000	20,000	20,000	20,000
Sale of Publications	0	500	0	0	0
Total Charges for Services	1,335,739	1,238,314	1,221,146	1,324,094	1,331,946
Miscellaneous					
Payment in Lieu of Tax-Westminster	45,583	46,905	48,783	51,222	51,222
Payment in Lieu of Tax-LRHA	43,259	46,000	46,000	46,000	46,000
Sale-Salvage/Surplus Prop Auction	9,866	3,000	3,000	3,000	3,000
Miscellaneous Revenue	229,831	70,100	70,000	70,100	70,000
Total Miscellaneous	328,539	166,005	167,783	170,322	170,222
Revenue from the Commonwealth					
State Non-Categorical Aid					
ABC Profits	177,422	100,000	78,976	38,266	38,266
Wine Taxes	92,000	102,000	73,126	40,110	40,110
Rolling Stock Taxes	14,657	80,227	76,293	74,886	74,886
Mobile Home Titling Taxes	9,699	20,000	15,000	15,000	15,000
House Bill 599	2,395,168	2,460,920	2,390,309	2,383,255	2,389,482
Deeds of Conveyance	96,141	90,000	100,000	90,000	100,000
Recordation Taxes	186,088	219,000	176,000	214,000	176,000
Auto Rental Tax-DMV	133,390	157,000	130,000	157,000	130,000
Liquidated damages-Overweight vehicles-DMV	609	2,000	3,500	3,500	3,500
Personal Property-State FY 2002 Current	5,273,601	0	5,489,988	5,623,234	5,623,234
Personal Property -State FY 2000	15,083	0	7,000	0	0
Personal Property -State FY 2001	66,573	0	18,000	0	0
Personal Property -State FY 2002 Delinquent	0	0	190,000	0	0
Total State Non-Categorical Aid	8,460,431	3,231,147	8,748,192	8,639,251	8,590,478
TOTAL NON DEDICATED REVENUES	\$92,470,186	\$93,569,117	\$93,124,475	\$97,141,393	\$6,424,892



Non-Dedicated

REVENUE DETAIL CONTINUED

	Actual FY 2002	Adopted FY 2003	Revised Estimate FY 2003	Manager's Proposed FY 2004	Adopted FY 2004
DEDICATED REVENUE					
<u>Revenue from Use of Money and Property</u>					
Interest Designation for Strategic Initiative	14,602	0	0	0	0
Interest Designation for Criminal Justice Academy	3,095	0	0	0	0
Interest Designation for Accrued Compensation	15,624	0	0	0	0
Total Use of Money and Property	33,321	0	0	0	0
<u>Charges for Services</u>					
Network Engineer-Schools Share	85,152	85,152	85,152	86,082	86,082
Excess Fees for Clerk of Court	0	37,000	109,460	37,000	37,000
Document Reproduction Costs	0	0	14,000	12,000	16,000
Legal Service Charges	20,000	24,000	24,000	24,000	24,000
Police - Schools DARE Program	85,182	93,421	93,421	87,000	87,000
Engineering Service Charge	638,821	501,824	501,824	501,824	501,824
Building Maintenance - Other	20,845	20,071	20,071	20,071	20,071
Building Maintenance - Service	9,234	0	0	0	0
CSA Service Providers	164,999	406,994	177,994	177,994	177,994
Local Reimb-Day Services	0	500	500	18,561	18,561
Local Reimb-Crossroads/Single Point of Entry	93,519	68,000	68,000	131,000	131,000
Local Reimb-Sparc House	135,985	120,000	120,000	147,000	147,000
Local Reimb-Opportunity	54,600	56,700	56,700	116,000	116,000
Library Fines and Fees	66,646	59,000	60,500	65,500	65,500
Lost/Damaged Library Property	13,748	13,000	13,000	13,000	13,000
CDBG Administration Charges	160,990	170,958	170,958	96,930	96,930
PIER Outside Contract Agreements	0	0	0	21,000	21,000
PIER Internal Contract Agreements	0	0	0	52,500	52,500
Charges for Data Processing	119,122	0	0	0	0
Delta Outreach Counties	0	194,566	194,566	228,226	228,226
Total Charges for Services	1,668,843	1,851,186	1,710,146	1,835,688	1,839,688



Dedicated

REVENUE DETAIL CONTINUED

	Actual FY 2002	Adopted FY 2003	Revised Estimate FY 2003	Manager's Proposed FY 2004	Adopted FY 2004
Revenue from the Commonwealth					
State Categorical Aid-Grants					
Safe and Stable Families Grant	0	65,479	65,479	0	0
Victim Witness FY 2003 Grant	0	39,526	48,684	0	0
Piedmont Regional-State Grant	0	69,450	95,431	0	0
School Resource Officer - Dunbar	0	44,851	27,455	0	0
School Resource Officer - Heritage	0	44,851	28,412	0	0
Total State Categorical Aid -Grants	0	264,157	265,461	0	0
Federal Direct Categorical Aid-Grants					
Gun Violence Grant FY 2003	0	80,000	80,000	0	0
Total Federal Direct Categorical Aid -Grants	0	80,000	80,000	0	0
Intergovernmental:					
Federal Categorical Aid Pass Thru					
Emergency Service/Prepared	38,034	6,400	6,857	6,857	6,857
Federal Pass Thru PA/Welfare	3,543,690	4,115,852	0	0	0
Federal Pass Thru Social Service Administration	179,020	0	2,964,368	2,532,304	2,532,304
Federal Pass Thru Fraud Free	1,646	0	37,641	20,418	20,418
Federal Pass Thru Social Service Programs	127,219	0	1,387,258	1,408,415	1,408,415
Federal Pass Thru Independent Living	16,640	18,012	23,019	0	0
Federal Pass Thru VIEW	651,481	752,270	0	0	0
Federal Pass Thru VIEW Administration	19,781	0	438,847	668,361	668,361
Federal Pass Thru VIEW Programs	22,874	0	267,810	0	0
Federal Pass thru Respite Care	0	0	4,854	0	0
Federal Pass Thru Energy Assistance	38,960	28,233	43,079	0	0
Federal Pass Thru Commerce Street B & G Reimbursement	0	0	0	18,595	18,595
Federal Pass Thru Destiny Grant	107,210	82,500	41,250	0	0
David M Griffith Indirect Cost	155,135	212,000	155,135	155,135	155,135
Total Federal Categorical Aid Pass Thru	4,901,690	5,215,267	5,370,118	4,810,085	4,810,085
Revenue from the Commonwealth					
Federal Direct Categorical - Grants					
Victim Witness FY 2003 Grant	0	158,104	158,104	0	0
Foster Parent	0	72,580	49,507	0	0
Quality Initiative - Federal Grant	0	35,000	43,750	0	0
Welfare to Work-Federal Grant	0	178,975	261,393	0	0
Educational Grant	0	0	10,000	0	0
Total Federal Direct Categorical -Grants	0	444,659	522,754	0	0



Dedicated

REVENUE DETAIL CONTINUED

	Actual FY 2002	Adopted FY 2003	Revised Estimate FY 2003	Manager's Proposed FY 2004	Adopted FY 2004
Miscellaneous Revenue					
Franchise License Tax Sewer	143,090	143,090	143,090	143,090	143,090
Franchise License Tax Water	107,384	107,384	107,384	107,384	107,384
Indirect Costs & Services-SWMF	585,248	623,748	623,748	623,748	623,748
Indirect Costs & Services-Water	718,647	817,585	817,585	817,585	817,585
Indirect Costs & Services-Sewer	810,845	913,575	913,575	913,575	913,575
Indirect Costs & Services-Airport	90,527	82,213	82,213	52,325	73,228
Indirect Costs & Services-Detention Home	204,101	209,145	209,145	206,461	206,461
Friends of Lynchburg Library	12,000	12,000	12,000	12,000	12,000
Special Welfare Recoup	46,598	30,000	30,000	30,000	30,000
In kind match Destiny Grant	0	0	41,250	0	0
Business Development Manager	59,768	59,768	34,865	0	0
Reim-Point of Honor Carriage Hse	24,402	38,265	37,849	37,849	37,849
Digg's Trust	0	0	20,650	20,650	20,650
Miscellaneous Revenue Human Service	0	283,241	300,000	0	0
Alliance for Safe & Stable Families	0	1,951	1,951	0	0
Total Miscellaneous Revenue	2,802,610	3,321,965	3,375,305	2,964,667	2,985,570
Revenue from the Commonwealth					
State Categorical Aid-State Shared Expenditures					
Commissioner of the Revenue	170,448	170,258	157,087	157,087	157,087
Treasurer	112,649	109,459	100,569	100,569	100,569
Registrar/Electoral Board	50,336	47,980	41,384	40,442	40,442
Clerk of Court	458,889	450,005	408,396	408,396	408,396
Sheriff	999,188	932,326	853,859	853,859	853,859
Commonwealth Attorney	689,078	625,846	652,440	652,440	652,440
Medical Examiner Fees	1,110	1,200	1,200	1,200	1,200
Total Categorical Aid-State Shared Expenditures	2,481,698	2,337,074	2,214,935	2,213,993	2,213,993
Intergovernmental:					
State Categorical Aid					
Juvenile Correction-Block Grant	704,159	345,038	345,038	345,038	345,038
Recovery-E911 Wireless	273,624	185,000	193,700	185,000	193,700
Highway Maintenance	6,791,211	6,797,764	6,990,512	6,095,400	6,095,400
Public Assistance/Welfare	1,840,337	2,238,148	0	0	0
Social Services Administration State	47,425	0	653,033	597,531	597,531
Social Services Program State	157,288	0	1,975,690	1,892,315	1,892,315
Fraud Free Administration State	1,646	0	37,641	20,418	20,418
VIEW: State portion	408,931	368,680	0	0	0
VIEW Administration State	9,695	0	215,075	422,886	422,886
VIEW Program State	18,706	0	218,866	0	0
Youth & Prevention Services	86,241	0	0	0	0
Respite Care	30,805	0	8,764	0	0
Human Service Lease	110,000	110,000	110,000	110,000	110,000
West Nile Virus Funding	8,600	0	0	0	0
Emergency Medical Service	13,716	13,718	13,718	13,718	13,718
Financial Assistance-Public Library	191,029	231,113	196,688	189,741	189,741
Total State Categorical Aid	10,693,413	10,289,461	10,958,725	9,872,047	9,880,747



Dedicated

REVENUE DETAIL CONTINUED

	Actual FY 2002	Adopted FY 2003	Revised Estimate FY 2003	Manager's Proposed FY 2004	Adopted FY 2004
Interfund Transfers					
Digg's Trust/Pt of Honor	22,142	21,000	0	0	0
Law Library Services	26,150	26,150	26,150	26,150	26,150
Trash Tag System	76,945	76,945	76,945	142,855	142,855
Transfer from CFSA -General	44	0	42,850	0	0
Transfer from CFSA -Revenue Max FY 2003	0	75,000	274,274	75,000	0
Transfer from CFSA -Revenue Max FY 2004	0	0	0	413,356	413,356
Transfer from CFSA - Outreach Mmgt fee	0	20,000	20,000	10,000	10,000
Trans for Forfeited Assets-Comm Attorney	40,000	0	0	0	0
Transfer from Solid Waste Fund	7,502	0	0	1,920	1,920
Transfer from Water Fund	11,372	0	100,000	2,880	2,880
Transfer from Sewer Fund	8,030	0	100,000	4,800	4,800
Transfer from Printing Fund	27,068	0	0	0	0
Transfer from Airport Fund	22	0	0	0	0
Transfer from Fleet Fund	2,215	0	0	0	0
Transfer from Detention Home Fund	153	0	0	0	0
Transfer for E911 loan	105,000	105,000	105,000	105,000	105,000
Total Interfund Transfers	326,643	324,095	745,219	781,961	706,961

TOTAL DEDICATED REVENUES	\$22,908,218	\$24,127,864	\$25,242,663	\$22,478,441	\$22,437,044
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TOTAL GENERAL FUND REVENUES	\$115,378,404	\$117,696,980	\$118,367,138	\$119,620,380	\$118,861,936
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Note: Actual FY 2002 is accrual basis as compared to cash basis for the adopted and proposed columns

FY 2002 has been adjusted for return of local school funding, cash overage and shortage and certain auditing entries.



DEPARTMENTAL EXPENDITURE DETAIL SUMMARY

	Actual FY 2002	Adopted FY 2003	Amended FY 2003	Manager's Proposed FY 2004	Adopted FY 2004
General Government					
<i>Council Manager Offices</i>	\$806,088	\$732,370	\$732,206	\$738,077	\$762,011
<i>Budget</i>	164,351	178,051	178,798	174,132	177,237
<i>City Assessor</i>	600,871	634,500	686,550	648,475	658,947
<i>City Attorney</i>	537,387	511,229	516,229	475,136	483,436
<i>Commissioner of Revenue State/Local</i>	634,492	628,015	690,970	609,386	617,416
<i>Communications and Marketing</i>	204,591	206,061	206,229	198,796	205,905
<i>Customer Service</i>	212,469	210,864	210,864	189,337	192,674
<i>Director of Finance</i>	163,781	232,616	232,616	302,243	307,740
<i>Accounting</i>	896,208	933,828	964,061	873,793	887,457
<i>Billings & Collections</i>	1,236,782	1,216,958	1,254,001	1,242,019	1,258,744
<i>Procurement</i>	189,442	264,755	269,898	230,645	257,815
<i>Fiscal Planning</i>	49,193	0	0	0	0
<i>Human Resources</i>	595,241	610,040	616,601	554,920	564,695
<i>Occupational Health Services</i>	112,266	137,945	137,945	124,542	125,850
<i>IT Administration</i>	186,876	260,835	289,328	243,830	248,169
<i>Application Services</i>	813,639	920,138	920,138	942,287	1,003,676
<i>Network Services</i>	777,162	817,563	828,949	788,852	850,234
<i>PC Replacement</i>	142,950	226,000	0	226,000	226,000
<i>IT Projects</i>	0	0	0	184,700	184,700
<i>Internal Audit</i>	299,560	271,826	271,826	269,281	275,601
<i>Registrar</i>	134,898	118,301	118,534	117,418	118,160
<i>Election Board</i>	43,712	37,646	37,646	47,896	48,346
<i>State Treasurer</i>	143,927	144,812	144,812	121,112	121,112
TOTAL GENERAL GOVERNMENT	\$8,945,886	\$9,294,353	\$9,308,201	\$9,302,877	\$9,575,925
Judicial Administration					
<i>Circuit Court - Clerk</i>	\$610,307	\$605,726	\$605,726	\$613,267	\$613,267
<i>Circuit Court - Judge</i>	134,809	147,439	147,439	141,615	143,361
<i>Commonwealth Attorney</i>	1,034,914	1,338,013	1,308,896	932,928	934,155
<i>General District Court</i>	65,853	87,154	87,154	69,310	69,310
<i>Juvenile & Domestic Court</i>	22,408	21,014	20,957	20,759	20,759
<i>Magistrates Office</i>	6,306	3,854	3,854	3,975	3,975
<i>Sheriff</i>	1,440,081	1,456,939	1,456,724	1,475,709	1,477,590
<i>24th Court Service Unit</i>	5,249	3,268	3,268	3,268	3,268
TOTAL JUDICIAL ADMINISTRATION	\$3,319,927	\$3,663,407	\$3,634,018	\$3,260,831	\$3,265,685
Public Safety					
<i>Police Operations</i>	\$9,941,420	\$10,227,972	\$10,221,097	\$10,379,598	\$10,762,207
<i>Animal Warden</i>	156,738	161,206	161,206	163,182	165,493
<i>Emergency Communications</i>	1,278,720	1,324,621	1,324,741	1,338,248	1,361,924
<i>School Resource Officers</i>	2,842	93,645	93,645	0	0
<i>Fire Operations and EMS</i>	10,517,681	10,795,154	10,803,665	11,038,443	11,186,594
TOTAL PUBLIC SAFETY	\$21,897,401	\$22,602,598	\$22,604,354	\$22,919,471	\$23,476,218



DEPARTMENTAL EXPENDITURE DETAIL SUMMARY CONTINUED

	Actual FY 2002	Adopted FY 2003	Amended FY 2003	Manager's Proposed FY 2004	Adopted FY 2004
Public Works					
Public Works Administration	\$471,456	\$489,605	\$489,605	\$420,654	\$427,654
Building Maintenance	2,210,345	2,814,326	2,972,635	2,768,126	2,797,613
Parks/Grounds Maintenance	2,499,682	2,392,422	2,414,060	2,413,694	2,435,435
Engineering and GIS Administration	2,512,960	2,536,474	2,921,464	2,959,104	2,992,194
Geographic Information System	1,265	447,735	447,735	421,608	424,293
Snow Removal	243,827	274,962	274,962	245,419	245,419
Street Maintenance	3,674,988	4,343,080	4,366,191	3,356,575	3,384,961
Traffic Maintenance	305,644	344,662	370,822	0	0
Human Services Building	0	0		296,780	297,440
TOTAL PUBLIC WORKS	\$11,920,167	\$13,643,266	\$14,257,474	\$12,881,960	\$13,005,009
Health and Welfare					
Director - Human Services	\$176,425	\$462,622	\$470,998	\$616,597	\$627,695
Juvenile Services					
Juvenile Services Administration	173,712	0	0	0	0
CSA Service Providers	168,734	180,019	182,679	177,294	802,665
Day Services	162,522	152,752	151,592	172,528	175,479
Delta Outreach - Counties	6,366	194,566	194,566	228,226	230,400
Opportunity House	478,854	449,152	449,152	474,479	481,735
Safe and Stable Families	1,150	72,754	73,229	0	0
Single Point of Entry/Crossroads/Delta	497,131	614,614	617,838	655,201	664,679
Sparc House	457,757	448,270	448,270	469,413	475,976
Youth & Prevention Services	154,307	133,227	136,460	0	0
Social Services					
Social Services Administration	4,788,825	5,255,363	5,280,655	5,219,173	5,299,783
Delta Outreach Program	198,162	0	0	0	0
Destiny	78,170	82,500	82,500	0	0
Energy Assistance	37,765	28,233	28,233	0	0
Foster Parent Recruiter	2,127	96,773	96,773	0	0
Fraud Free Welfare Program	42,214	39,378	39,378	40,836	41,495
Independent Living	16,664	18,012	18,021	0	0
Piedmont Regional Adoption Grand	0	68,891	68,891	0	0
Public Assistance	2,822,666	3,213,919	3,213,919	3,534,975	3,534,975
Quality Initiative Grant	0	35,000	43,750	0	0
Respite	26,428	0	13,618	0	0
View - Welfare Reform Administration	536,407	589,500	596,194	1,154,983	1,163,284
View- Welfare Reform Program	580,297	590,500	590,500	0	0
Welfare to Work Grant	3,119	178,975	277,832	0	0
TOTAL HEALTH AND WELFARE	\$11,409,802	\$12,905,020	\$13,075,048	\$12,743,705	\$13,498,166



	Actual FY 2002	Adopted FY 2003	Amended FY 2003	Manager's Proposed FY 2004	Adopted FY 2004
Parks Recreation and Cultural					
Public Library	\$1,382,249	\$1,380,417	\$1,381,497	\$1,357,125	\$1,376,629
Museums	252,512	308,192	308,117	301,306	305,674
Parks and Recreation	1,634,165	1,729,592	1,736,971	1,836,224	1,906,391
Community Market	274,678	290,234	291,716	283,694	286,771
TOTAL PARKS RECREATION AND CULTURAL	\$3,543,604	\$3,708,435	\$3,718,301	\$3,778,349	\$3,875,465
Community Planning and Development					
Economic Development	\$363,389	\$400,113	\$400,904	\$389,364	\$395,237
Community Planning	1,495,111	1,576,378	1,579,631	1,763,417	1,620,828
TOTAL COMMUNITY PLANNING & DEVELOPMENT	\$1,858,500	\$1,976,491	\$1,980,535	\$2,152,781	\$2,016,065
OPERATING - DEPARTMENTAL	\$62,895,287	\$67,793,570	\$72,369,609	\$67,039,974	\$68,712,533
OPERATING - NON-DEPARTMENTAL	\$8,524,121	\$7,828,393	\$10,442,380	\$9,284,943	\$8,222,370
TRANSFER TO OTHER FUNDS	\$3,060,372	\$3,414,391	\$0	\$3,807,652	\$3,000,872
DEBT SERVICE - GENERAL FUND	\$5,176,034	\$5,589,200	\$8,481,000	\$4,975,256	\$9,452,159
SCHOOLS - OPERATIONS AND DEBT	\$31,505,969	\$31,426,426	\$27,025,411	\$32,812,555	\$27,996,011
RESERVES	\$1,268,141	\$1,945,000	\$1,438,005	\$2,450,000	\$2,450,000
TRANSFER TO CAPITAL FUNDS	\$1,848,442	\$2,189,167	\$3,528,667	\$1,921,061	\$2,171,061
TOTAL EXPENDITURES, RESERVES & TRANSFERS	\$114,278,366	\$120,186,147	\$123,285,072	\$122,291,441	\$122,005,006

**FUND PERSONNEL SUMMARY**

Full Time Equivalents (FTE's)

GENERAL FUND

	Adopted FY 2003	Amended FY 2003	Manager Proposed FY 2004	Adopted FY 2004
General Government Administration				
Council Manager Offices	8.00	8.00	8.00	8.00
Budget Office	3.00	3.00	3.00	3.00
City Assessor	11.00	11.00	11.00	11.00
City Attorney	6.85	6.85	6.85	6.85
Commissioner of Revenue				
State	9.00	9.00	9.00	9.00
City	5.00	5.00	5.00	5.00
Communications & Marketing	3.33	3.33	3.33	3.33
Customer Service	3.00	3.00	3.00	3.00
Financial Services - Director's Office	3.00	3.00	4.00	4.00
Financial Services - Accounting Division	15.00	15.00	15.00	15.00
Financial Services - Billings & Collections	24.00	24.00	26.00	26.00
Financial Services - Procurement	4.00	4.00	4.00	4.00
Human Resources	9.00	9.00	9.00	9.00
Human Resources - Occupational Health	1.00	1.00	1.00	1.00
Information Technology Administration	3.00	3.00	3.00	3.00
Information Technology Application Services	12.00	12.00	13.00	13.00
Information Technology Network Services	8.00	8.00	8.00	9.00
Internal Audit	3.00	3.00	3.00	3.00
Registrar and Electoral Board				
State	1.00	1.00	1.00	1.00
City	1.00	1.00	1.00	1.00
State Treasurer (State)	3.00	3.00	3.00	3.00
General Government Administration Total FTE's	136.18	136.18	139.18	141.18
Judicial Administration				
Circuit Court (24th Judicial District Court)	2.00	2.00	2.00	2.00
Circuit Court Clerk (State)	13.00	13.00	13.00	13.00
Commonwealth Attorney				
City	1.00	1.00	1.00	1.00
State	13.50	13.43	13.43	13.43
Grant	6.50	11.57	11.57	11.57
Sheriff				
City	3.00	3.00	3.00	3.00
State	24.00	24.00	24.00	24.00
Judicial Administration Total FTE's	63.00	68.00	68.00	68.00



FUND PERSONNEL SUMMARY CONTINUED

	Adopted FY 2003	Amended FY 2003	Manager's Proposed FY 2004	Adopted FY 2004
Public Safety				
Police Department				
City	184.00	184.00	188.00	189.00
Grant	3.00	3.00	2.00	1.00
Animal Control Unit	3.00	3.00	3.00	3.00
Emergency Communications	31.00	31.00	31.00	31.00
Fire Department	182.67	182.67	182.67	181.67
Community Diversion				
Grant	8.00	8.00	8.00	8.00
Public Safety Total FTE's	411.67	411.67	414.67	413.67
Public Works				
Public Works Administration	7.00	7.00	6.00	6.00
Buildings Maintenance	46.00	46.00	44.00	44.00
Grounds Maintenance	32.00	32.00	32.00	32.00
Engineering Division	27.00	27.00	31.00	31.00
Geographic Information System	3.00	3.00	3.00	3.00
Street Maintenance	40.00	40.00	40.00	40.00
Traffic Maintenance	4.00	4.00	0	0
Human Services Building	0	0	2.00	2.00
Public Works Total FTE's	159.00	159.00	158.00	158.00
Health & Welfare				
Human Services Administration	7.00	7.00	10.60	10.60
CSA Providers				
Grant	4.00	4.00	4.60	4.60
CSA Safe & Stable Families				
Grant	1.00	1.00	1.00	1.00
CSA Fund				
Grant	1.00	1.00	1.15	1.15
Day Services	3.55	3.55	3.55	3.55
Delta Outreach Detention - Counties				
Grant	3.00	3.00	3.00	3.00
Opportunity House	9.80	9.80	9.80	9.80
Single Point of Entry (Crossroads House)	12.80	12.80	12.80	12.80
SPARC House	9.55	9.55	9.55	9.55
Youth & Prevention Services	3.60	3.60	0.00	0.00
Social Services Administration	117.74	117.74	114.74	114.74
Foster Parent Recruitment & Training				
Grant	2.00	2.00	2.00	2.00
Fraud Free Welfare Program				
Grant	1.00	1.00	1.00	1.00
Piedmont Regional				
Grant	1.50	1.50	1.50	1.50
VIEW Welfare Reform Administration				
Grant	11.00	11.00	11.00	11.00
Welfare to Work				
Grant	3.00	3.00	0.00	0.00
Health & Welfare Total FTE's	191.54	191.54	186.29	186.29



FUND PERSONNEL SUMMARY CONTINUED

	Adopted FY 2003	Amended FY 2003	Manager's Proposed FY 2004	Adopted FY 2004
Parks, Recreation & Cultural				
Libraries	32.65	32.65	31.77	31.77
Museums	7.44	7.44	7.44	7.44
Parks & Recreation	40.23	40.23	40.23	41.23
Community Market	3.00	3.00	3.00	3.00
Parks, Recreation & Cultural Total FTE's	83.32	83.32	82.44	83.44
 Community Planning & Development				
Community Planning & Development	26.00	26.00	28.00	27.00
Lead				
Grant	1.00	4.00	3.00	3.00
Economic Development	5.00	5.00	5.00	5.00
Community Planning & Development Total FTE's	32.00	35.00	36.00	35.00
 TOTAL GENERAL FUND FTE'S	1,076.71	1,084.71	1,084.58	1,085.58
 OTHER FUNDS				
FLEET SERVICES FUND FTE'S	13.00	13.00	13.00	13.00
 AIRPORT FUND				
Airport Terminal	8.00	8.00	8.00	8.00
Airport Administration	5.00	5.00	5.00	5.00
Airport Airfield	3.00	3.00	3.00	3.00
Airport General Aviation	1.00	1.00	1.00	1.00
Airport Fire Airfield	3.33	3.33	3.33	3.33
TOTAL AIRPORT FUND FTE'S	20.33	20.33	20.33	20.33
 WATER FUND				
Water Fund Administration	10.34	10.34	11.34	11.34
Meter Reading	9.00	9.00	10.00	10.00
Water Line Maintenance	15.50	15.50	16.00	16.00
Water Treatment	22.00	22.00	22.00	22.00
Combined Sewer Overflow	0.00	0.00	0.00	0.00
TOTAL WATER FUND FTE'S	56.84	56.84	59.34	59.34
 SEWER FUND				
Sewer Line Maintenance	15.50	15.50	16.00	16.00
Wastewater Treatment	29.00	28.00	28.00	28.00
TOTAL SEWER FUND FTE'S	44.50	43.50	44.00	44.00

**FUND PERSONNEL SUMMARY CONTINUED**

	Adopted FY 2003	Amended FY 2003	Manager's Proposed FY 2004	Adopted FY 2004
SOLID WASTE FUND				
Brush Collection	2.00	2.00	0.00	0.00
Drop-Off Recycling	3.33	3.33	3.33	3.33
Landfill Operations	22.00	22.00	22.00	22.00
Refuse Collections	15.00	15.00	17.00	17.00
TOTAL SOLID WASTE FUND FTE'S	42.33	42.33	42.33	42.33
OTHER FUNDS				
Regional Juvenile Detention Center fund	50.01	50.76	50.76	50.76
Risk Management Fund	3.15	3.15	3.15	3.15
TOTAL OTHER FUNDS FTE'S	53.16	53.91	53.91	53.91
TOTAL FULL TIME EQUIVALENTS	1,306.87	1,314.62	1,317.49	1,318.49